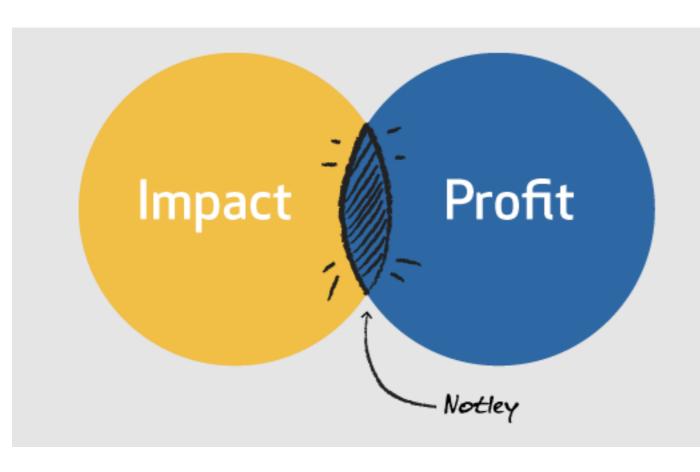


## FUNDRAISING



#### CHANGE THE RULES, CHANGE THE WORLD



We fund and support teams with the passion & tenacity to truly challenge the status quo.

Whether it's for-profit or non-profit, we pride ourselves in funding innovation that creates positive impact in the world.



#### WHY YOU SHOULD NOT RAISE MONEY

- HUGE opportunity cost
- Not appropriate for all types of businesses and products
- Limits optionality
- Potential misalignment of goals in the future
- Expensive (\$5K \$40K+)
- Loss of control
- Less than 1% of businesses raise VC investment



#### BOOTSTRAPPING

- Build your company by reinvesting profits without taking outside investment
- First purchase profitable companies, e.g. **Build(4) Sign**



- Services firms e.g. legal & accounting firms, agencies
- Most MVP's
- *charge* cords E-commerce resellers



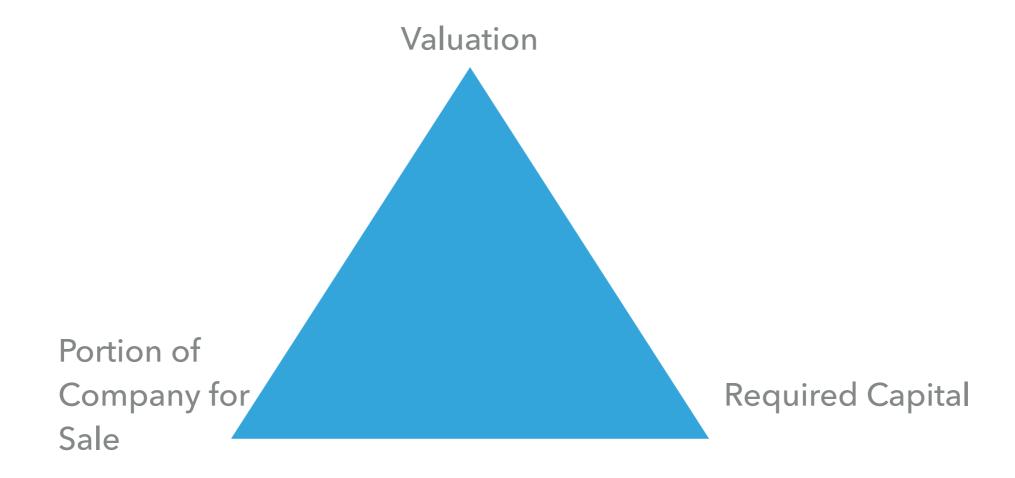
#### WHY YOU SHOULD RAISE MONEY

- You are working on an exponential technology
- Your product is scalable
- You need expertise and relationships that would take too long to develop yourself
- Your solution requires significant investment in R&D
- Capturing market share is particularly important
- You have a very good understanding of how you will spend it



#### **EQUITY**

- Traditional VC financing
- You sell preferred shares of your company with special rights
  - Participation, liquidation preference, dilution



Resource: Venture Deals: Be Smarter than your Lawyer and Venture Capitalist by Brad Feld & Jason Mendelson



#### **CONVERTIBLE DEBT**

- Less costly than equity financings and you don't have much to negotiate
- Rapidly losing favor
  - Maturity Date
  - Interest
  - Discount
  - Cap
- Being replaced by SAFE (Simple Agreement for Future Equity)
  - Convertible notes without the debt it's an option on preferred stock

Resource: Y Combinator

#### **CHOOSING THE CORRECT APPROACH**



#### **DEBT**

- Financing inventory
- Expanding a business that has strong cash flows
- Funding a company without giving away control
- Many Sources
  - Able
  - Factoring
  - PO Crowdfunding
  - Bank
  - SBA
  - Private debt



#### **CROWD FUNDING**

- Equity (Title III JOBS act)
  - Appropriate for seed stage venture
  - Very nascent market
- Traditional Crowdfunding (Kickstarter, Indiegogo)
  - Niche product R&D
  - Test/Prove demand
  - Build a community of supporters
  - Your first marketing campaign
- This field is evolving rapidly always do your research



#### REVENUE BASED FINANCING (RBF)

- The company sells a set percentage of future revenues for capital investment today.
- Great for CPG and companies with significant top-line revenue
- Relatively few capital providers in this space but increasing in popularity
- Often paired with advisory services
- Unlike banks, no personal guarantee required



#### **ACCELERATORS & INCUBATORS**

- Alignment of needs and offerings
  - Space
  - Advisory services
  - Curriculum
  - Network
  - Investment
  - Time/Location
  - Thematic offerings
  - Building a team

Resource: Global Accelerator Network



### NOW THAT YOU HAVE CHOSEN THE CORRECT INVESTMENT OPTION:

# HOW DO YOU ACTUALLY RAISE MONEY?



#### IT'S ALL ABOUT RELATIONSHIPS

- "Ask for advice get money, ask for money, get advice"
- An emotional investment always precedes a capital investment
- Establish a regular cadence of communication
- Work with people you like
- Integrity and authenticity are the only things that matter
- It's never too early to start
- DON'T BE AFRAID TO TALK ABOUT YOUR IDEA!



#### DEVELOP KEY MENTOR RELATIONSHIPS

- Mentors are people with whom you have built a deep relationship over time
- They root for YOU
- Mentors don't come along often, be ready to take advantage of these opportunities
- Don't be overly opportunistic when it comes to mentors a genuine affinity is most important
- Mentors are people that will share their networks with you



#### **BUILD A NETWORK OF ADVISORS**

- Advisors have deep expertise in one or more fields
- They help you tackle specific challenges, e.g. strategy, finance, technology.
- They may become mentors over time
- Cadence will depend on your current challenges



#### MATERIAL PREPARATION

- Deck
  - Get examples from mentors and advisors
  - ▶ Plan on 10+ full iterations
  - Reading vs Teaser decks
  - One pager
- Legal Documents?
  - Deal Structure
  - Document Prep
  - Looking for lead?
- Business Materials
  - Actual & pro forma financials
  - Cohort analysis, marketing test results etc.
  - Other germane metrics



#### **PROSPECTING**

- Do your homework
  - Industry
  - Check size
  - Other requirements
- Create a pipeline
  - Excel, Streak, Pipedrive
  - Batch outreach
  - Iterate on materials based on quantitative metrics



#### THE FIRST MEETING

- Come prepared
- Tell the truth
- Be prompt with follow up
- Remember, this is dating, not a dating show
- Don't take advisors with you core team (3 max) only.



#### THE ASK

- Are you looking for a lead investor or have you set terms?
- What value are you hoping to receive in addition to capital?
- Do you know how this particular person can help you solve specific, timely challenges?
- How, specifically will you use the funds?
- What role do you want the investor to play in the future?



#### FOLLOW UP MEETINGS

- More relationship building
- Investor is developing an understanding of the company and team
- Beware of implicit negotiation
- Keep communication very clear and direct



#### DILIGENCE

- Dependent on the specifics of your deal and capital provider
- At the very least be prepared with:
  - All corporate documents
  - Historical financials
  - ▶ 12 -24 month pro forma
  - Key financial metrics for your industry e.g. unit economics, churn rates, inventory turn over, etc.
  - Key legal agreements option grants, major customers, etc.
  - Cap table



#### **TERMS**

- Term sheet or offer of terms
- Do your own analysis
- Hire an attorney to create/review documents
- Reassess downside risk
- Reassess alignment of interests
- Reassess use of funds



#### **CLOSING AND UPDATES**

- Closing is relatively straight forward just be diligent
- Closing is just the beginning of the relationship
- Provide regular investor updates that include
  - Progress
  - Challenges
  - Assistance needed
  - Financial updates
  - Reporting on key metrics



#### SOME PARTING ADVICE

- ▶ This is your full time job shuffle your responsibilities accordingly
- Adhere to 12 18 hour turn around times
- Be exceedingly professional
- Get organized and stay organized
- Practice, practice, practice, then practice some more
- Don't be dumb
- Ask for what you need
- Remember that everything always takes longer than you think



#### THANK YOU &

## GOOD LUCK